

World Bank - Grant Reporting and Monitoring (GRM) Report

Report to Donor

Ref. TF0A1064
Printed On: 12/05/2021

Reporting Period: 03/16/2016 to 06/15/2021
Report Type: Completion
Report Status: Final

Assignment: TF0A1064

Uruguay: Forest Carbon Partnership Facility Readiness Preparation Proposal FCPFR - Forest Carbon Partnership Facility

Task Team Leader: 00000467066 - Pablo Francisco Herrera
Approving Manager: 00000253690 - Valerie Hickey

Summary Information	
TF Status	ACTV
Recipient Country	Uruguay
Executed By	Recipient
Managing Unit	9272 - SLCEN
Grant Start Date / End Date	03/16/2016 to 06/15/2021
Original Grant Amount	3,800,000.00
Grant Amount	3,800,000.00
Outstanding Commitments	0.00
Cumulative Disbursements	3,800,000 as of 06/15/2021
Disbursed 01/31/2021 to 06/15/2021	276,195.88
Donor	TF602001 - MULTIPLE DONORS

This GRM report includes the following sections: Overview, Components, Outcome, Execution, Program (FCPFR), Completion, Disbursements, Procurement Plan, Procurement Actuals.

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OVERVIEW

Overall Assessments

Grant Objectives:

The objective of the Grant is to assist the Recipient in carrying out the Readiness Preparation Activities in order to strengthen the Recipient's capacity to participate in future REDD plus carbon payment transactions.

Overall progress from 03/16/2016 to 06/15/2021 with regard to Achieving Grant Objectives:

Rating: Overall progress towards achieving the grant development objective has been satisfactory.

Comment:

The Oriental Republic of Uruguay has met the objectives financed by the Grant. Progress in readiness for REDD+ transactions has been made on all components through the generation of key information; the advancement of important supporting documents; the formulation of policy documents (i.e., the National REDD+ Strategy); and the overall execution of the Grant. All targets of the 14 results indicators included in the grant monitoring and evaluation framework have been achieved.

Some implementation delays were experienced during implementation, and particularly due to the COVID-19 pandemic context, the Government of Uruguay (GoU) requested an extension of project closing date from December 15, 2020 to June 15, 2021 to complete some activities. After the approval of such closing date extension the Government of Uruguay was able to complete the formulation of the national REDD+ strategy and its accompanying safeguards instruments (the Strategic Environmental and Social Assessment (SESA), the Environmental and Social Management Framework (ESMF), and the Safeguards Information System (SIS)); and to carry out the trainings required to transfer the National Forest Management System (NFMS) to key users, among other key deliverables required to fully achieve the Grant's objective, and for properly preparing Uruguay for receiving potential emissions reductions payments from REDD+. On December 14, 2021 the GoU also submitted the R-package to the World Bank.

Overall progress from 03/16/2016 to 06/15/2021 with regard to Implementation of Grant Financed Activities:

Rating: Satisfactory

Comment:

Implementation of the grant has been successful. As of June 15, 2021, total disbursement was US\$3,800,00 (100% of the funds).

The development of some activities was hindered during 2020 due to the sanitary measures adopted to cope with the COVID-19 pandemic. For example, the restrictions to public events and gatherings, have prevented the development of some of the consultation workshops required for the development of SESA and the related ESMF and the training of the staff from the General Forest Directorate of the MGAP on the use of the enhanced NFMS. Fieldwork for validation of native forest structure mapping and carbon calculation; the assessment of the interaction of forests with livestock systems; and the development of case studies of invasive alien species were also delayed due to mobility restrictions and border closures imposed as preventive measures. However, such activities were completed after a closing date extension was granted.

Grant follow-up and structure

Description and context of Grant:

The project contemplated activities to support the design and implementation policies and programs to reduce emissions from deforestation/degradation, which anticipated a full and meaningful engagement with potentially impacted stakeholders. The main results obtained at project closure are:

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Component 1: Organization and Consultation for REDD+ Readiness

- a. National REDD+ management arrangements in place
- b. Consultation, participation, and outreach activities conducted

Component 2: REDD+ National Strategy Preparation

- a. Main direct and indirect causes of deforestation and landscape degradation identified and analyzed
- b. Effective REDD+ strategy options identified
- c. Implementation Framework for REDD+ designed
- d. Possible social and environmental impacts associated to the REDD+ strategic options (SESA and ESMF) assessed

Component 3: Reference Emission Level/Forest Reference Level

- a. National reference emissions level or reference level for the forest sector developed

Component 4: Forest and Safeguards Monitoring System

- a. Design of a national forest surveillance system completed. Implementation in process
- b. Information system for multiple benefits, other impacts, governance, and safeguards designed

Expected follow up (if any):

-

Comment on follow up:

-

End Date of Last Visit:

Mobility restrictions associated with COVID-19 pandemic prevented further in-person visits after February 2020. However, the task team engaged regularly in virtual missions and technical support meetings with the PIU until grant closure.

Restructuring of Grant:

The latest restructuring of the grant only involved a closing date extension until June 15, 2021, and then the Overall Risk Rating was re-assessed to Moderate to reflect the developments (such as the COVID-19 pandemic) and overall situation in Uruguay at that time.

OUTCOME

Comments on outcome achieved from 03/16/2016 to 06/15/2021

PDO: Strengthen key stakeholder capacity to prepare and implement a REDD+ strategy in Uruguay

Significant achievements have been made in strengthening government institutions and civil society to be able to participate in REDD+ processes, and in the development of analytical products to inform management decision-making for improved forest carbon assets. The preparation of the National REDD + Strategy, the Strategic Environmental and Social Assessment (SESA), and the Safeguards Information System (SIS), and the Monitoring System, Reporting and Verification (MRV) of greenhouse gas emissions from REDD + were completed before the closing of the Grant.

An institutional framework that facilitates the implementation of REDD+ activities has been developed with support from the Grant. SESA and ESMF have been developed, and stakeholder consultation activities have been completed. An advanced draft of the Mechanism for Feedback and Grievance Redress Mechanism (FGRM) has been designed and consulted with the REDD+ Technical Committee in order to define implementation arrangements. Several of the basic analytical inputs to support the National REDD+ Strategy (ENREDD+) and a draft of the strategy are available. On December 8, 2020 a meeting of the REDD+

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Political Committee was carried out to make the pending decisions that would allow the consolidation of the final version of the ENREDD+ to be achieved with the support of the Grant. Activities were completed by April 2021.

All the necessary inputs and data for the elaboration of the Forest Emissions Reference Level (FREL) have been prepared and were submitted to the PIU on November 30, 2020. A linear projection including future deforestation and degradation scenario was carried out based on the results of the FREL and the national circumstances.

The information developed for the National Forest Inventory has been incorporated into the National Greenhouse Inventory. Multiple benefits of native forests have been identified through a participatory process managed by the PIU, within the framework of an agreement between MGAP and the Ministry of the Environment.

Grant Results Indicators for each Component

Component 1: REDD+ Readiness Organization and Consultation

Indicator 1:

Target value: By End of Project, the government and a set of civil society institutions are strengthened through capacity building activities that aim at improving the management of forest resources.

Progress to date: The government and a set of civil society institutions were strengthened through capacity building activities that aim at improving the management of forest resources. The National REDD+ Roundtable and the REDD+ Technical and Political Committees are operational. A general communication strategy was implemented, and dissemination materials have also been developed as well as actions of communication to support the REDD+ readiness phase in Uruguay. Participation plan and consultations for REDD+ have been designed and implemented.

Indicator 2:

Target value: By Q2, a cross-sectoral coordination body for REDD+ (Mesa REDD+), and by Q3 a multi-stakeholder participation platform (Comite REDD+), involving a broad range of key stakeholders, are established and operating.

Progress to date: A cross-sectoral coordination body for REDD+ (Mesa REDD+), and a multi-stakeholder participation platform (Comite REDD+), involving a broad range of key stakeholders, are established and operating.

Indicator 3:

Target value: By Q2, a national communications and dissemination strategy for REDD+ has been designed and initiates implementation, rolling until the end of project.

By Q3, a national participation and consultation plan for REDD+ has been designed and is under implementation.

Progress to date: A national communications and dissemination strategy for REDD+ has been designed and initiates implementation. A national participation and consultation plan for REDD+ has been designed and is under implementation.

Component 2: National REDD+ Strategy and Safeguards

Indicator 4:

Target value: By Q12 a regulatory and institutional framework to facilitate implementation of REDD+ activities and govern benefit sharing in the country has been strengthened and updated.

Progress to date: A regulatory and institutional framework to facilitate implementation of REDD+ activities and govern benefit sharing in the country has been strengthened and updated.

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Indicator 5:

Target value: By Q8 measures have been designed and are in place to mitigate the potential social, environmental and economic impacts of REDD+ implementation. Including:

- a) A Grievance, Feedback and Redress Mechanism (GFRM).
- b) A SESA has been carried out and an Environmental and Social Management Framework (ESMF) produced

Progress to date: Measures have been designed and are in place to mitigate the potential social, environmental and economic impacts of REDD+ implementation. Including:

- a) A Grievance, Feedback and Redress Mechanism (GFRM).
- b) A SESA has been carried out and an Environmental and Social Management Framework (ESMF) produced.

Indicator 6:

Target value: By the end of project, a National REDD+ Strategy has been design in consultations, ready to be implemented, and based on analytical studies of drivers of deforestation and forest degradation, including: the design of specific legal, economic, benefit sharing and technological instruments.

Progress to date: A National REDD+ Strategy has been design in consultations, ready to be implemented, and based on analytical studies of drivers of deforestation and forest degradation, including: the design of specific legal, economic, benefit sharing and technological instruments.

Component 3: National Forest Reference/Emission Level

Indicator 7:

Target value: By end of project, the capacity to establish a National Forest Reference Emission Level and/or a Forest Reference Level has been significantly improved:

- a) By Q12, all necessary information needed to establish the reference level has been gathered.
- b) By Q16 a business-as-usual reference level scenario that includes deforestation and forest degradation has been developed

Progress to date: The capacity to establish a National Forest Reference Emission Level and/or a Forest Reference Level has been significantly improved:

- a) All necessary information needed to establish the reference level has been gathered.
- b) A business-as-usual reference level scenario that includes deforestation and forest degradation has been developed.

Component 4: National Forest Monitoring Systems

Indicator 8:

Target value: By end of project the capacity and progress to develop a National Forest Monitoring System for the MRV of GHG emissions reductions from REDD+ activities has been significantly improved:

- a) By Q8, the information provided by the National Forestry Inventory using IPCC methodologies has been incorporated into the national GHG inventory.
- b) By Q4, non-carbon benefits indicators have been identified and validated in a participatory manner, and necessary measures are in place to gather data according to a determined schedule.

Progress to date: The capacity and progress to develop a National Forest Monitoring System for the MRV of GHG emissions reductions from REDD+ activities has been significantly improved:

- a) The information provided by the National Forestry Inventory using IPCC methodologies has been incorporated into the national GHG inventory.
- b) Non-carbon benefits indicators have been identified and validated in a participatory manner, and necessary measures are in place to gather data according to a determined schedule.

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Component 5: Monitoring and Evaluation

Indicator 9:

Target value: By Q1, a Project Implementation Unit with technical and fiduciary staff satisfactory to the Bank has been established and is in operation.

Progress to date: A Project Implementation Unit with technical and fiduciary staff satisfactory to the Bank has been established and is in operation.

Framework and Grant Administration

Indicator 10:

Target value: By Q2, the Project Implementation Unit is disbursing funds as programmed, and meeting fiduciary commitments as established in the Grant Agreement.

- a) Annual fiduciary audits (due by June 30 of each calendar year) submitted on time
- b) Interim non-audited financial reports (due each calendar semester) submitted on time
- c) Progress reports and mid-term reports submitted on time to the Facility Management Team of the FCPF

Progress to date: The Project Implementation Unit disbursed funds as programmed, and meeting fiduciary commitments as established in the Grant Agreement.

- a) Annual fiduciary audits (due by June 30 of each calendar year) were submitted on time
- b) Interim non-audited financial reports (due each calendar semester) were submitted on time
- c) Progress reports and mid-term reports were submitted on time to the Facility Management Team of the FCPF

Indicator 11:

Target value: By the end of project, an exit strategy to ensure continuity of institutional capacity for REDD+ is developed and agreed with the WB.

Progress to date: An exit strategy to ensure continuity of institutional capacity for REDD+ is developed.

COMPONENTS

Output and Implementation by Component

Component 1: REDD+ Readiness Organization and Consultation

Status: Completed

Planned Output: Q2: cross-sectoral coordination body. Q3: national participation and consultation plan designed and implemented.

Actual Output: National REDD+ roundtable and REDD+ Technical and Political Committees created. General communication strategy and participation and consultation plan for REDD+ designed and implemented.

Component 2: National REDD+ Strategy and Safeguards

Status: Completed

Planned Output: EOP: EN-REDD+ implemented. Q8: FGRM, SESA, and ESMF prepared. Q12: regulatory and institution framework for activities and benefit sharing updated.

Actual Output: Institutional framework that facilitates the implementation of REDD+ activities developed. SESA and ESMF developed. The basic analytical inputs have been developed to support the National REDD + Strategy and a complete version of this strategy is available.

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Component 3: Reference Emissions Level/Reference Levels

Status: Completed
Planned Output: EOP: National FREL/RL. Q12: necessary information needed to establish the reference level has been gathered. Q16: business as usual reference level scenario developed.
Actual Output: FREL has been prepared and based on it a linear projection was made including future scenario of deforestation and degradation.

Component 4: National Forest Monitoring System

Status: Completed
Planned Output: EOP: NFS for MRV improved. Q4: non-carbon benefits indicators validated and measures are in place to gather data in a determined schedule. Q8: NFI data incorporated into national GHG inventory.
Actual Output: Information developed by the National Forest Inventory has been incorporated into the National Greenhouse Inventory. Multiple benefits of native forests have been identified.

Comment on planned and actual Output

Activities have been completed and outputs delivered.

Comment on component implementation progress

Component 1. Consultation, Participation and Dissemination of Information.

Technical and political National REDD+ roundtables were created and have been operating as advisory and decision bodies to guide all the REDD+ activities in the country. A communications strategy has been developed and different communication materials, such as institutional videos, technical reports, etc. have been prepared and disseminated. A grievance redress mechanism has been developed and is operational.

Component 2. National REDD+ Strategy

Several knowledge and analytical products have been developed as inputs for the elaboration of the National REDD+ Strategy (ENREDD+), which is pending political decisions from Uruguay's authorities to formalize its adoption. SESA and its related Environmental and Social Management Framework (ESMF) have been developed. The required consultations have suffered delays and but were finally completed.

Component 3. Reference Emission Level/Forest Reference Level

A first version of the FREL has been prepared, as well as its supporting data on land use and the emission factors that was enhanced with the additional implementation time granted through the extension of the grant closing date.

Component 4: Forest and Safeguards Monitoring System

A Working Group to redesign and operate the NFMS was created and guided the design of a specific software to improve the registry and monitoring of forest management plans. It was composed of 8 institutions, among which the General Forest Directorate and the National Environment Directorate. Additionally, the identification of already existing indicators for the Regarding the SIS was completed and is being implemented by government agencies. Based on this, the PIU planned a self-assessment process until the closing of the project and where different aspects of the preparation process were evaluated / validated.

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EXECUTION

Bank project related to the grant

Project ID / Name: P151978 - Uruguay FCPF REDD READINESS
Project Status: Lending
Global Focal Area: Climate change
Product Line: CN - Carbon Offset

Implementing agency and contact details

Agency: Ministry of Livestock, Agriculture, and Fisheries (MGAP) / Ministry of Environment
Contact: Claudia Chakerian / Cecilia Penengo
Address: Avda. E. Garzón 456 - CP 12900
Phone: (+598) 2309 4507 **Email:** cchakerian@mgap.gub.uy
/ cecilia.penengo@ambiente.gub.uy
Website: <https://www.gub.uy/ministerio-ambiente/>

PROGRAM

Program Specific Questions

1. Describe progress in how the Grant activities are being coordinated with other REDD+ related initiatives, including those funded by Describe progress in how the Grant activities are being coordinated with other REDD+-related initiatives, including those f

The FCPF Grant activities / products are being used as the basis to develop a funding proposal from Ministry of Environment to be submitted to the Green Climate Fund.

2. Describe any important changes in the technical design or approach related to the Grant activities.

No substantive changes were introduced to the technical design or approach to the grant-supported activities.

3. Describe progress in addressing key capacity issues (implementation, technical, financial management, procurement) related to this Grant.

The active coordination between the Ministry of Livestock, Agriculture and Fisheries (MGAP) and the Ministry of Environment (MENV), as well as how much the project has been embedded within their existing structures have created an appropriate environment for capacity building, supporting Uruguay's REDD+ readiness process and the development of a National REDD+ Strategy (ENREDD+); assessing its associated key social and environmental risks and potential impacts; developing a reference level of historic forest cover change and greenhouse gas emissions from deforestation; and strengthening the country's forest monitoring system.

4. Describe progress in addressing social and environmental issues (including safeguards) related to the Grant. Is the SESA conducted in accordance with the Common Approach?

Yes, within the framework of the preparation of the SESA process, communication and consultations have taken place and are the basis for the process of preparing the Safeguards Information System.

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However, the final products delivered by the consultancy firm required additional work by the technical teams of the PIU to meet the requirements of the World Bank, in particular regarding the analysis and evaluation of environmental and social risks and impacts. SESA and ESMF needed to be adjusted to the recommendations provided by the World Bank, and to complete participation and consultation activities. However, in view of the context associated with the COVID-19 pandemic, 5 regional workshops planned to complete the consultation process foreseen to support the development of SESA / ESMF were canceled.

5. Is the ESMF prepared in accordance with the Common Approach?

Yes, the ESMF is being prepared in accordance with the Common Approach. ESMF was prepared following WB safeguards and taking into account the Cancun Safeguards. No other development partners are supporting Uruguay's REDD+ efforts at the moment.

6. Describe progress in stakeholder consultation, participation, disclosure of information, and the FGRM related to this Grant.

The REDD + process in Uruguay is carried out jointly by the Ministry of Livestock, Agriculture and Fisheries (MGAP) and the Ministry of Environment (MENV). Both institutions have worked previously on building participation platforms with national coverage.

COMPLETION

Overall Assessments and Lessons Learned

Main lessons learned:

The social sensitivities and expectations of the communities that are potential beneficiaries of the benefits from results-based payments should be taken into consideration from the early stages of the Project, including ample, transparent, and open participatory processes. This would allow for reduced misinterpretations and/or potential conflicts that could arise, especially considering forestry is an especially sensitive issue in Uruguay.

Direct and constant support from the PIU's central safeguards staff through training and site visits is necessary to guide staff on the ground. Training of local staff and monitoring the correct implementation of the ESMF in several projects in parallel from a central office can be complicated, especially when a variety of activities will be implemented.

Further interinstitutional coordination is required to guarantee the sustainability of the grant-financed activities and to maximize the impact and reach of activities related to REDD+.

Overall outcome (and its Sustainability):

Comment:

The REDD+ Readiness grants successfully contributed to the implementation of all the supporting tools required for complying with safeguards (including the FGRM), MRV (including the FREL), and Monitoring and Evaluation of the REDD+ activities.

Through the grant financed activities, REDD+ gained attention from different decision-makers. In the preparation process, several documents were prepared to carry out an analysis and evaluation of land use and factors of change. They have been considered relevant for understanding these dynamics, as well as their implications for governance and forest and environmental policy at the national level. The REDD + Project agreement with the National Institute for Agricultural Research (INIA), signed on August 27, 2019, ended in March 2021. All products delivered by the different teams in charge of the different components of the Agreement have been in technical compliance and will be input not only for aspects related to REDD + but also for other policies associated with productive aspects, climate change and conservation of the native forest at the national level. Likewise, there is a draft document of the National Forest Monitoring System for Uruguay, as a basis to strengthen the monitoring of the native forest and generate information to develop specific policies and respond to the commitments assumed by the country. It is the first comprehensive design effort, under a progressive approach, in which it is recognized that some elements will require more detailed analysis, discussion and development prior to their implementation.

These outcomes will be sustained directly through national resources channeled through the new Green Climate Fund, and will be supported by trained personnel and detailed technical guidance produced for long-term implementation. Moreover, the Country has committed to continued REDD+ efforts through its NDCs. Within the framework of the ENREDD + construction, Strategic Line 2 of research mentions as result 5 Reproductive material of good genetic quality available for the different restoration, afforestation and reforestation programs that need to be implemented within the framework of REDD +. In other

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words, activities that contribute to conserving or improving livelihoods.

Bank Performance:

Comment:

The overall Bank Performance is deemed Satisfactory, based on quality at entry, Project supervision, and resource mobilization. Regular supervision missions were organized and documented (Aide-Memoires), however, these were held virtually for 2020 and 2021 as per WB's guidelines for the COVID-19 pandemic. Non-Objections were provided to the client under reasonable timeframes, and regular reporting was done to the Bank and donors. The Bank team provided close support and detailed technical advice throughout the implementation of the grant financed activities, including accelerated revision of documents to support the Country in adhering to the compromised deadlines.

Additional Assessment

Development / strengthening of institutions:

Comment:

The capacity of key institutions involved in the implementation of the Project has been significantly improved through the Grant financed activities. Part of the REDD + project team and officials from institutions linked to REDD + (DGF, DINAMA) were remotely trained in the use of instruments for field data collection. These trainings were enough to be able to handle the drones and the terrestrial laser scanner in order to go out into the field to take samples that were still pending. These have now the capacities to continue implementing the REDD+ activities even after the grant.

Knowledge exchange:

Comment:

Knowledge exchange activities were limited due to the COVID-19 crisis. However, Uruguay participated at the 25th Conference of the Parties (CoP) of the United Nations Framework Convention on Climate Change (UNFCCC) in Madrid, 2019. As part of the objectives set within the framework of the INIA REDD + agreement, some training and knowledge transfer instances were carried out with technicians from the institutions of both Ministries.

Client's policy / program implementation:

Comment:

The preparation stage has been important in identifying institutional strengths and weaknesses. In this sense, work has been done to strengthen this institutional framework, which will favor the REDD + implementation framework.

The basis for the management arrangements is specified in the inter-ministerial agreement for the preparation stage and is unchanged, therefore it is considered completed within the framework of the FCPF support. It is expected that for the implementation stage the institutional arrangements will be maintained and strengthened.

The current draft of the ENREDD + has details of products and expected results, a robust institutional framework that will facilitate the implementation of actions. Institutional arrangements have been strengthened at this stage of preparation. There is an institutional consensus on the vision of the REDD + strategy and the options envisaged. There are inputs received during the SESA consultation process that have been useful for evaluating the limitations and difficulties in implementing the ENREDD +.

Regarding the Safeguards Information System, there is currently a draft document on the conceptual design of this System for Uruguay. The objective of said document is to present the scope of the SIS that Uruguay intends to put into operation and a proposal of how the country intends to address and respect the general framework of safeguards for REDD + of the United Nations Framework Convention on Climate Change (UNFCCC) during future REDD + implementation.

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Efficiency:

Comment:

Outcomes planned at the onset have been largely achieved, in a timely manner, and the grant activities were implemented as planned; consequently, efficiency is rated satisfactory overall. However, efficiency performance was affected by the COVID-19 crisis and internal managerial changes within PIU. This resulted in two extensions (original closing date December 15th, 2019, first extension of 12 months in 2019 until December 15th 2020 and second extension of 6 months in 2020 until June 15th, 2021), which allowed for the activities to be completed.

Replicability:

Comment:

Grant financed activities resulted in nationwide and cross-cutting tools, guidelines, and procedures that are already being implemented for REDD+ activities within the Country and will be used for future activities and agreements. With the Uruguay REDD + Readiness Project completed, we can observe how the FCPF made it possible for Uruguay to join the global REDD + community and continue to actively contribute to global climate action. The country hopes to continue with the different stages of REDD + in Uruguay, mainly with the implementation of REDD + actions in the territory. To do this, everything achieved during this preparation stage, with the support of the FCPF, will be a fundamental input on which the country will undoubtedly continue to build.

Main recommendations to stakeholders:

For future projects, it is recommended to assign a dedicated Project Implementation Unit to ensure the timely and adequate implementation of activities. This is important given that, during the last stage of implementation of the grant activities, the Project Implementation Unit was shared among different projects, constraining the pace, focus, and precision of technical activities, including safeguards, and fiduciary aspects.

Inter-institutional coordination should be strengthened beyond the Ministries of Livestock, Agriculture and Fisheries, and Ministry of the Environment for the implementation of the REDD+ activities and to secure its sustainability. In this sense, it is highly recommended to invite both Ministries to participate in high-level decisions, especially considering it is the institutions in charge of the INGEI, UNFCCC commitments, and Climate Change policies. Other institutions may also be relevant and could be included in an advisory or technical committee to further support REDD+ activities at a national scale to complement the expertise of the Ministries.

Coordination with staff requires further support from the central offices, potentially including a centralized focal point for administrative matters (financial and procurement), and increased support for safeguards implementation. This is especially relevant for providing constant support and surveillance from central safeguards staff through training and site visits.

It is recommended to continue engaging with potential beneficiaries and stakeholders during the implementation. This could be achieved through the implementation and strengthening of the Communications Strategy, promoting inclusion, participation, and sensitization of communities and farmers, and by offering instances for beneficiaries to be informed about opportunities and progress. By doing this, beneficiaries could own and champion the implementation of REDD+ activities.

Main recommendations to Bank Management:

The implementation of a result-based payment is a highly technical and sensitive process that requires additional time and funding dedicated to the Country, more efficient use of available resources, and strong support from the World Bank teams given the timeframes involved and the need for specialized skill sets.

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DISBURSEMENTS

Disbursements Summary in USD

Date From	Date To	Planned Cumulative	Planned Period	Actual Cumulative	Actual Period
01/01/2016	06/30/2016	0.00	0.00	0.00	0.00
07/01/2016	12/31/2016	0.00	0.00	500,000.00	500,000.00
01/01/2017	06/30/2017	0.00	0.00	500,000.00	0.00
07/01/2017	12/31/2017	0.00	0.00	793,536.13	293,536.13
01/01/2018	06/30/2018	0.00	0.00	793,536.13	0.00
07/01/2018	12/31/2018	0.00	0.00	1,227,465.80	433,929.67
01/01/2019	06/30/2019	0.00	0.00	1,753,910.24	526,444.44
07/01/2019	12/31/2019	0.00	0.00	2,239,657.46	485,747,22
01/01/2020	06/30/2020	0.00	0.00	2,930.487,12	690.829,66
07/01/2020	12/31/2020	0.00	0.00	3,523,804.12	593.317,00
01/01/2021	06/30/2021	0.00	0.00	3,800,000.00	276.195,88

PROCUREMENT PLAN

None

PROCUREMENT ACTUAL

None